

“

Whatever it takes.

2011 ANNUAL REPORT

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Dear Friends of WCS:

We are pleased to share with our many friends and supporters in the community this report and information on our success during the past fiscal year. We have entered 2012 with great excitement as we celebrate the 90 years of service by Waterford Country School.

Waterford Country School would not have been able to reach this milestone without your dedicated support. Together, we have helped several generations of children, youth and families grow, thrive, learn and become productive members of our society. It is our loyal supporters who make it possible for us to continue to provide exceptional programs and services for children, youth and families.

Your unwavering commitment is inspiring and demonstrates that you also will do “Whatever it Takes” to help us fulfill our mission: to enrich the lives of children and strengthen families through specialized programs, resources, and community services. Your investment of time and resources helps the children and youth in our care thrive. We would like to express our sincere appreciation for your support. Please take a moment to review this report because it reflects the impact that YOU make in our community.

Our programs and services are changing and everyone in the “Waterford Country School Family”, which includes our volunteers and supporters, is committed to continuing, enhancing and modifying our programs according to the needs of those we serve. With your help, many children and youth are making great strides in school, developing new skills, and are feeling good about themselves. In addition, families are strengthened and children and youth are re-connected to their homes and communities.

This past winter, many children received much needed winter coats, hats, scarves, and gloves to keep them warm. During the holiday season, our donors provided so many presents, including toys, personal care items, gift cards, electronic devices, gaming systems, music, and much more. They also enjoyed home visits and special activities, all made possible by generous gifts. We could not do this without you!

WCS is dedicated to ensuring that the children, youth and families who participate in our programs are physically and emotional healthy. Our goals are ambitious, yet the response has been fantastic. Individuals, corporations, foundations, and others are stepping up to make our dreams a reality. The Otto Graham Gymnasium-Activity Center will be a place where children and youth can use an exercise facility that will promote and maintain physical fitness, recreational activities, and good overall health. We look forward to inviting you soon to the groundbreaking of this much needed facility on campus. We are grateful that, even in tough economic times, our loyal friends and supporters are still devoted to helping the children and youth of Waterford Country School. Thank you for enabling our 90 years of service!

David B. Moorehead,
Executive Director

Robert P. Anderson Jr.,
Chairman, Board of Trustees



WATERFORD COUNTRY SCHOOL

*residential and community programs supporting
children, youth and families*

P: (860) 442-9454 • F: (860) 442-2228 • info@waterfordcs.org

www.waterfordcountryschool.org

FINANCIALS

WCS EXPENSES BY COST CENTER

Administrative	1,384,784
Emergency Shelters	2,086,934
Residential Treatment	2,942,478
Group Homes	1,442,303
Safe Homes	2,752,158
Education	3,162,885
Foster Care and Community Services	2,803,787

Total: \$16,575,329
2010–2011 Fiscal Year

WCS REVENUE & OTHER SUPPORT COMPARISONS

	2011	2010
Program Services	\$16,011,406	\$15,558,879
Bonding Grants	0	0
Fundraising & Contributions	178,273	179,426
Gains/(Losses) on Investments	311,743	190,682
Interest/Dividends	63,255	44,426
Miscellaneous	36,245	43,766
Totals	\$16,600,922	\$16,017,179

WCS STATEMENT OF FINANCIAL POSITION ASSETS

	2011	2010
Cash & Equivalents	\$281,236	\$623,515
Investments	2,144,226	1,844,509
Accounts receivable, net of allowance for doubtful account of \$19,009 in 2011 and 2010	1,072,951	904,104
Inventory, at cost	3,061	5,079
Other assets	183,813	54,076
Property, plant and equipment, net of accumulated depreciation	5,680,772	6,146,261
Totals	\$9,366,059	\$9,577,544

WCS PROGRAM SERVICE DAYS

	2011	2010
Residential Treatment	10,302	12,188
Average daily population	28.22	33.39
Education Program	9,566	10,291
Average daily population	51.70	55.62
Foster Care Program	21,104	19,333
Average daily population	57.81	52.96
Emergency Shelter Program	6,346	6,232
Average daily population	17.38	17.07
Safe Homes	7,901	8,043
Average daily population	21.64	22.03
Group Homes	3,141	3,659
Average daily population	8.60	10.02

WCS STATEMENT OF FINANCIAL POSITION LIABILITIES AND NET ASSETS

	2011	2010
Liabilities:		
Accounts payable	351,546	195,092
Accrued expenses	946,418	1,289,456
Deferred revenue	182,040	65,085
Notes payable	69,404	98,164
Mortgages payable	3,114,839	3,253,528
Total Liabilities	\$4,664,247	\$4,901,325
Net Assets:		
Unrestricted	\$4,134,062	\$4,020,370
Temporarily restricted	546,845	634,944
Permanently restricted	20,905	20,905
Total	\$4,701,812	\$4,676,219
Total Assets	\$9,366,059	\$9,577,544

Financial information is from the certified audit completed by Seward and Monde, CPA and reflects the time period of July 1, 2010 through June 30, 2011

Waterford Country School receives program funding from the Connecticut Department of Children and Families (DCF) and tuition from local school districts of children and youth placed in our various educational programs.



In 90 years, we have accomplished so much. We have helped so many children and youth improve their situations and achieve their potential. Consider how much further we can go – together. We can shape the future for the children and youth we serve. We can help them through their challenges and give them hope for the future. We depend on our community to help us make a difference.

Thank you for giving hope.

90 YEARS OF HOPE

80%

EXPERIENCE FAVORABLE OUTCOMES

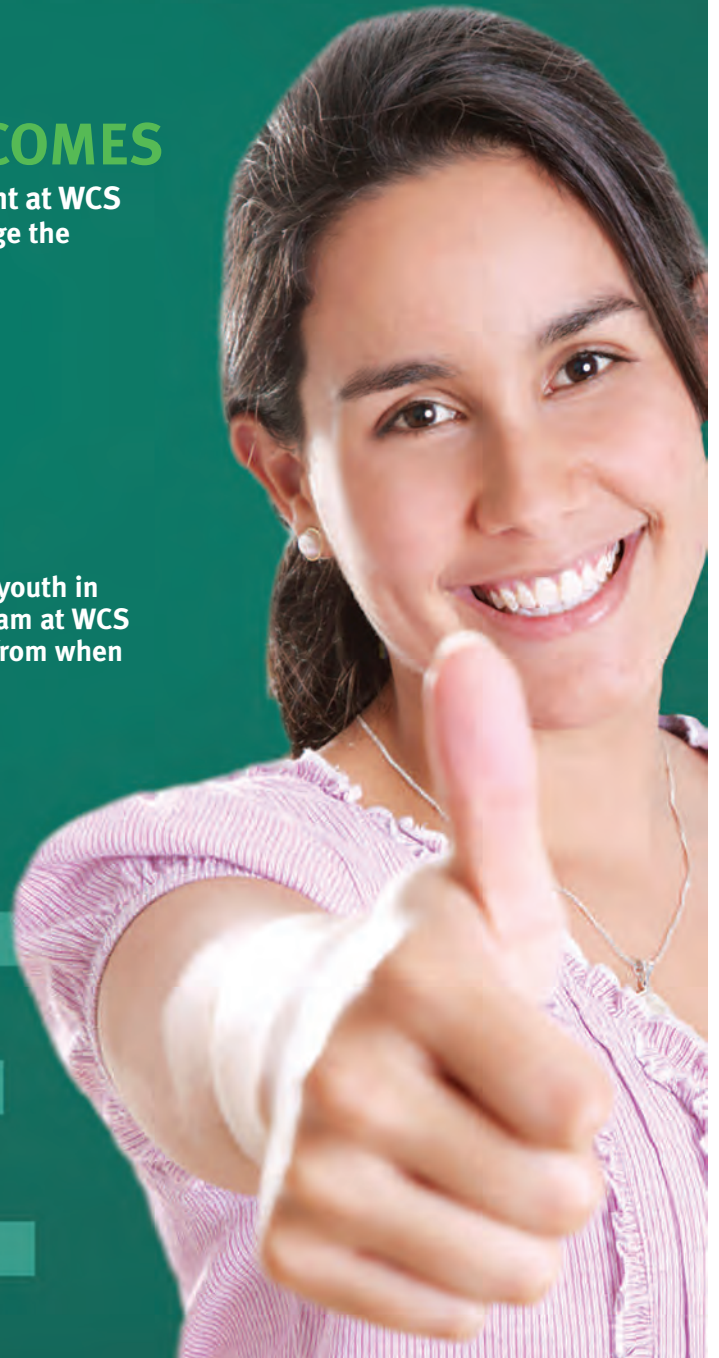
Nearly 80% of children and youth in Residential Treatment at WCS experience favorable outcomes, giving them hope to change the possibilities of their lives.

80%

INCREASE ACADEMIC SUCCESS

Nearly 80% of children and youth in the Special Education Program at WCS increase academic success from when they first started.

90 YEARS OF CARE





Trustees:

Robert P. Anderson, Jr,
Attorney • Noank

Beth Camassar,
Community Advocate • New London

Susan Gula,
Community Advocate • Niantic

Claudia Highbaugh
Dean of Religious & Spiritual Life, New London

Kathleen Jacques,
Businesswoman • Waterford

Raymond B. Johnson, MD,
Physician/Researcher (Ret.) • Noank

Gerald Levine,
Insurance Broker • Bloomfield

Kenneth P. Levy,
Procurement Manager • Tolland

James M. Miner, III
Facilities Director • Waterford

Christine Murtha,
Mohegan Tribal Member • Norwich

Eileen Olynciw,
Real Estate Broker • Waterford

Theodore Olynciw,
Engineer – Developer • Waterford

Emily C. Schacht, RN,
RN (Ret.)/Disabilities Advocate • Quaker Hill

Andrea Stillman,
State Senator • Waterford

Leslie Suarez,
Businesswoman • Waterford

Eunice Waller,
Educator (Ret.) • New London
(deceased, April 2012)

Fred Witherell, PhD
Scientist (Ret.) • East Lyme

Officers:

Robert P. Anderson, Jr.	Chairman
Raymond B. Johnson, MD	First Vice Chairman
Kathleen F. Jacques	Second Vice Chairman
Kenneth P. Levy	Treasurer
Emily C. Schacht	Secretary
Theodore Olynciw	Assistant Secretary

Administrative Leadership:

David B. Moorehead	Executive Director
William R. Martin	Assistant Executive Director
Sheryl Girouard	Director of Administration
Julianna Velazquez	Director of Development and Community Support
Sharon Butcher	Director of Education
Christopher Lacey	Foster Care Program Director
Rachael Magnani	Food Service Coordinator
Rick McPherson	Experiential Education Program Director
Matt Menghi	Emergency Shelter Program Director
Lynn Morey	Executive Assistant
Robert Paolino	Safe Homes Program Director
Pamela Smith	Technology Coordinator
Patricia Staunton	Business Manager
Susan Sullivan, RN	Medical Program Director
Emily Thomson	Group Home Director & Residential Treatment Program Director
Lee Toulouse	Director of Buildings and Grounds
Kelly Walker	Norwich Group Home Program Director

Clinical Leadership:

Bassam Awwa, MD	Psychiatrist
Gisela Lee, MD	Pediatrician
David London, MD	Psychiatrist
Gene Schulze, PhD	Clinical Psychologist

OUR MISSION:

Waterford Country School is dedicated to doing whatever it takes to enrich the lives of children and strengthen families through specialized programs, resources and community services.

Main Campus: 78 Hunts Brook Rd, Quaker Hill, CT
 Norwich Office: 2 Clinic Drive, Norwich, CT
 Norwich Group Home: Norwich, CT
 Waterford Safe Home: Quaker Hill, CT

90 YEARS OF DEDICATION

www.waterfordcountryschool.org
www.ottograhamgym.org
www.wcsfostercare.org

Licensed by the Connecticut Department of Children and Families for:

- Residential Treatment
- Temporary Shelter
- Safe Homes
- Child Placing Agency - Foster Care
- Group Homes
- Mental Health Clinic

Approved by the Connecticut Department of Education for:

- Special Education Program

A Member Agency of:

- The Child Welfare League of America
- The Connecticut Association of Non-Profits
- The Connecticut Association of Private Special Education Facilities
- The Children's League of Connecticut

Accredited by:

- The Council on Accreditation for Children and Family Services (COA)





CHARITABLE GIVING

Since 1922 Waterford Country School (WCS) has focused on assisting children, youth and families at risk. WCS is committed to providing a safe environment for children in crisis and supporting families with resources and skills that maintain a strong, healthy family.

With the gracious support of our community we improve the quality of life for children in Eastern Connecticut. As a non-profit organization, financial support from our community is the catalyst that allows us to continue to provide much needed programs and services for children in need.

We are truly grateful for every gift to Waterford Country School. This report reflects giving between July 1, 2010 and June 30, 2011. We have carefully reviewed all of the names that appear but errors or omissions may occasionally occur. If your name is listed incorrectly or omitted, we would like to know. Please accept our apologies and contact us at (860) 442-9454, ext 105.

waterfordcountryschool.org

Leadership Circle

\$10,000 or more
Chester W. Kitchings Foundation

Director's Circle

\$5,000 - \$9,999
Reliable Hockey
Donald & Rose Werner

Patron's Circle

\$2,500 - \$4,999
Dominion
Joseph & Noreen Selinger

Partner's Circle

\$1,000 - \$2,499
Electric Boat Management Association
Filomena's Cafe
Stephen & Joann Flynn
Genzyme
Albert & Evelyn Soforenko
The Groton Business to Business Group
The Wireless Zone Foundation for
Giving, Inc.
Wal-Mart Store #2331
Thomas Wolff

Community Circle

\$500-\$999
Accel International
Bikers Against Child Abuse (BACA)
Charter Oak Federal Credit Union
James & Patricia Doran
Groton Lodge of Elks #2163
Ray & Arlene Johnson
Robert Mushinsky
James & Carole Shores
St. Michael Church
The Gap
Willard & Gail Welch

Mentor's Circle

\$250 - \$499
AETNA Foundation
American Legion Auxiliary - Unit 128
Chip & Mary Anderson
Faith Davison
Gus Services, Inc.
Cheryl Harris
Jerry & Roz Levine
David & Christine Pelissier
Randall Realtors, GMAC
Staffing Source, Inc.
Standard Realty
William & Barbara Tufts
George & Cynthia Willauer
Fred & Marilyn Witherell

Friend's Circle

\$35 - \$249
Richard & Madeline Abate
Robert & Melinda Audet
Tom & Nancy Barnhart
James & Ginny Beall
Nathan & Patricia Belcher
Peter & Kathleen Bergeron
David Bishop
Peter & Ana Brusie
David & Nancy Burnett
Jeffrey & Jane Burns
Beth & Garon Camassar
Jason & Tracy Camassar
Richard Campbell
Lawrence & Denise Carlson
Cecelia R. O'Brien Real Estate
Laraine Cellucci
Donna Chapman
Sam & Elsie Childs
Hugh Christie
Connecticut Scrap, LLC
David & Eileen Courville
Ted & Stephanie Cyr
Susan Decoteau
Frank & Charlene Denton
Joelle DeQuattro
William Donovan
John & Monika Dreslin
Bruce & Sheila Elliott
David & Carole Enfield
Jerry & Carol Finkelman
David & Marilyn Garside
Peter & Kristin Georgetti
James & Patricia Giordano
Greentree Manor
Susan & Michael Gula
Charles & Kathleen Harris
Clifton & Lisa Harris
Sameer & Juliette Hassan
Richard & Linda Hedden
Emily Higgins
Gregor Hileman
Mike & Becky Hoag
William & Jennifer Hodson, Jr.
Horace W. Porter School
Richard & Martha Hosp
John & Debra Hughes
Brooks "Bud" Jason
Terry & Barb Jones
John Kashanski
Rolf & Mariana Kasper
Gerald Kercher
Barbara Kniss
Kenneth Koe
Bernard & Judith Krutt

Robert & Karen Nicole Leming
Ken & Joanne Levy
Lions Club of Waterford
Rose Longo
James & Robin Mallove
Raymond & Sharon Maynard
Eric Maynard
McCarthy Heating Oil Service, Inc.
Curtis & Jennifer McCracken
Patrick & Kate McDonald
Kevin & Karen Mercado
Ron & Marcia Miller
Mark & Marilyn Moffett
MOMS Club of New London & Waterford
Elizabeth Montgomery
Dave & Joanne Moorehead
Drs. Earl & Margaret Mummert
Mystic Congregational Church
John & Karen Neilan
Noank Baptist Church
Charles & Marie Noyes
Jerry & Vivian Olson
Ted & Eileen Olynciw
Ivan & Naomi Otterness
Gary & Bonnie Patterson
Robert & Beth Peirce
Pete & Janne Petersen
Edward & Ronna Pollard
David & Deborah Rabon
Douglas & Lorraine Randall
Marilynn Rinek
Pom & Marcia Robinson
James & Marcia Rokowski
Kenneth & Carol Ryall
Anthony Salafia
Richard & Marie Schuster
Andrew Schroeder
Send It With Love
Andrea & Howard Stillman
Stonington Veterinary Hospital
Leslie & Tony Suarez
Suchocki & Son, Inc.
Martin Sullivan
Elmer Taylor
The Diamond Mortgage Group
Bill & Shirley Titus
Barry & Judy Toth
Robert & Jean Tuneski
United Way of Southeastern CT
James & Nancy Wasiniewski
Kristen Widham
Marcia Wolman
Marty & Pat Wood
Charlie & Sue Wyand

Other

Anonymous (3 donations)
Jeanne Antonino
Rosemary Bess
Barry & Phyllis Bienstock
Thomas & Charleen Bonelli
Frank & Barbara Burzycki
Cecile Cohen
Nancy Darrow
Deer Brook Development Corporation
Daniel & Paula Devine
John & Marcia Ferretti
Vanessa Fishlock
Jack & Chip Frost
Eunice Greenberg
David Hecht
Laurie Hinchey
Astrea Hupfel
James & Rita Hyatt
Matt & Alison Lee
Marianne Longacre
Demetrios & Mary Louziotis
Helen Macauley
Raymond & Elaine Mather
James McHugh
Robert & Roberta McLaughlin
Thomas & Nancy McLoughlin
Stanley & Valerie Michalski
Emily Miller
John & Rita Moore
Rambabu & Lakshmi Perumalla
Alan Richardson
Paul & Karen Sapia
Emily & Herbert Schacht
Stan Schlossberg
Arolyn Scott
John & Angeline Spagnoletti
Harriet Strain
Robert & Elaine Tavarozzi
The New England Conference of Musicians
Gordon & Patricia Thomson
Linda Wallace
Tom Wetmore
Stanley & Barbara Wilson
Susan York
Denise Zevetchin

Contributions of Materials and Services

Seymour & Linda Adelman
Andrea Adelman
Roger & Nancy Ager
Roy Amaral
Anonymous
Carrie Arteaga
Shawn Bahr

David Bishop
 Bob's Discount Furniture
 Beth Bohara
 Bombadier. Learjet Inc.
 Bozrah Hardware
 Monique Brandle
 Beth & Garon Camassar
 ChelseaGroton Bank
 Connecticut Light and Power Company
 Connecticut MG Club
 Crescent Point
 Crossroads Presbyterian Church-Children & Families
 Ron & Sally Crusan
 Jim Culbertson
 Linda Dickson
 Eastern Connecticut Ballet
 Electric Boat Management Association
 Lloyd & Patricia Franklin
 Betty Gilmore
 Great Neck Elementary School
 Dina Greene
 Roddy Grimshaw
 Groton Lodge of Elks #2163
 Susan & Michael Gula
 Paul & Jean Gustafson
 Bill & Judy Gustin
 Leigh Hagar
 Horace W. Porter School
 Hyde Park Landscape, Inc.
 Pam Johnson
 Ray & Arlene Johnson
 Wanda Kearse
 Pride Klelledes
 Tony & Ann Keller
 Kristin Kerekgyarto
 Thomas & Joyce LaMarche
 Lawrence & Memorial Hospital
 Ken & Joanne Levy
 Frank Lotti
 Jack & Janet McCready
 Christine Mercado
 Louis & Christine Mercuri
 MOMS Club of New London & Waterford
 Montville Polish Club
 Dave & Joanne Moorehead
 Janice Morgentstein
 Christine & Phil Murtha
 Mystic Aquarium Institute for Exploration
 Maureen Noblet
 Northeast Utilities/CL&P
 Old Lyme Grange
 Our Lady of Perpetual Help
 Project Oceanology
 Margaret Randall
 Randall Realtors, GMAC
 Reliable Hockey
 Jerry Ross
 Robert & Teresa Schacht
 Gene & Else Schulze
 Sears
 Austin & Tranni Sedicum
 Vern Shabarekh
 James Sherrard
 ShopRite of Norwich, New London & Clinton
 St. Vincent DePaul Society
 Andy & Pat Staunton
 Dan & Kathy Steward
 Stop & Shop
 Mark Strollo
 Leslie & Tony Suarez
 Tantor Media
 Michael Taylor
 Robert & Nancy Tessier
 The Dinosaur Place at Nature's Art
 The Resident
 The Wireless Zone
 Gregg & Lorraine Therrien
 Toys for Tots
 United Methodist Church
 USCG Academy IT Computer Division
 Erin Van Dam
 Josh Vinoski
 Visual Changes Skincare International, Inc.
 Renee Vogt
 Billie Ward
 Robert & Roberta Willenkin
 Pat Windsor
 Fred & Marilyn Witherell

Otto Graham Gymnasium & ActivityCenter

Birdies for Charity
 Beth & Garon Camassar
 Holly Frederick
 Ken & Joanne Levy
 Matthew & Jill Menghi
 David & Joanne Moorehead
 Robert Morrison
 Northern Light Gems
 Charles & Tamera Pompea
 Andres & Howard Stillman
 Leslie Suarez

Memorial and Honorary Gifts

In memory of Elsie Bates
 Gabrielle Aldrich

In memory of Ronald Boske
 Gregg & Lorraine Therrien

In memory of John Dombrowski
 Kathleen Dombrowski

In memory of Warren Martin
 Kevin Bednarz, Beth & Garon Camassar,
 Kim & Lorilyn Caron, Betty Cole,
 Richard & Mary Ellington, Susan & Michael Gula,
 Joan Hurwitz, Ray & Arlene Johnson,
 Donald & Elizabeth Kraft, Peter Martin,
 Les & Jean Martin, Jeffrey Martin, Louisa Miner,
 David & Joanne Moorehead,
 Ted & Eileen Olynciw, Bernice Pehl, Lynn Pelish,
 Provatas & McNamara, LLC,
 Gene & Else Schulze, Edward & Barbara Sherako
 Andy & Pat Staunton, William & Lorraine Venberg,
 WCS Foster Care Staff,
 Curtis & Mary-Alice Wilbanks

In memory of Evelyn Mehlman
 Jerry & Roz Levine

In memory of Gary Saunders
 William & Maureen Allen, Aviation Sales, Inc.,
 David & Vicki Bartz, Ronald & Cynthia Baude,
 Barbara Bentley, John & Anne Bert,
 R.J. & Susan Blomshield, Rubin & Adria Bokoff,
 Calvin Brouwer, George & Elizabeth Brown,
 Brown Aviation Lease, Joseph Buths,
 Beth & Garon Camassar, Todd & Judy Camassar,
 John & Karen Campbell, Ann Carpenter,
 David & Kathleen Cavasino, Brooke Chilvers,
 Joseph Conti, CorePlus Federal Credit Union,
 Kristina Cretalla, Bruce & Ellen Cummings,
 Lewis Davidson, John & Kim, Allan & Denise Elms,
 Flightline Group Inc, Garbo Lobster Co.,
 D. Harold Goldberg, Susan & Michael Gula,
 Kathleen E.R. Hale, Arthur & Kathleen Hocking,
 John Hunt, Kathy & Allan Jacques,
 Edward & Elizabeth Johnson, Ray & Arlene Johnson,
 Frederick & Lynne Klorczyk, Steven Knotts,
 Peter & Evelyn Kropp, Jerry & Roz Levine,
 Mitch & Sandra Loiselle, Lombardi Realty, LLC,
 James Marshall, Bill & Pat Martin,
 Jacquelyn McCaffery, Clifford & Cathy McCullough,
 Patrick & Kate McDonald, Richard & Jill Mehlman,
 David & Joanne Moorehead, David & Gail Morrell,
 Ronald & Isabel Nossek, Elizabeth Ochchionero,
 Carl & Doreen Orsini, Barbara Panciera,
 Betty Pinson, Naomi Rachleff, Jack & Janet,
 Gene & Else Schulze, Austin & Tranni Sedicum,
 Timothy & Diana Sherogan, Shoreline Aviation, Inc.,
 Shoreline OB-Gyn, Smizer Perry,
 Tobin, Carberry, O'Malley, Riley & Selinger, P.C.,
 Richard & Sydney Tucchio, Valerie West,
 Fred & Marilyn Witherell, Mark & Julie Wolman,
 Douglas & Heather Yarnall

In memory Rose Slosberg
 Jerry & Roz Levine

In honor of Rick McPherson
 Arlean McPherson

In honor of Mary Pugliese
 Jerry & Roz Levine

In honor of The Dalton Family
 Pam LaFaille

**In honor of Jon Peck, Tina Andrews-Peck,
 Donna & George Henault,
 Tracy & George Kleinpell**
 Naomi Peck

www.ottograhamgym.org



The Otto Graham Gymnasium and Activity Center will be a 14,500 square foot facility containing a full-size basketball court capable of being divided into two sections for multiple activities. It will contain an exercise and physical education classroom, offices, bathrooms, shower facilities and equipment storage space. "This has certainly been a long-standing dream, not just for the school, but also for the Grahams," said David B. Moorehead, Executive Director of Waterford Country School. "We have been making due with a recreation facility which is a converted dairy barn. The new gymnasium and activity center will be a hub of campus activities from morning to night, seven days a week, being shared by the School's recreation programs, health and physical education, as well as the community."

Now is the time you can help turn our dream into a reality and commit to the Otto Graham Gymnasium and Activity Center Campaign. This important capital project is ready to launch and we need you! We ask that you invest in strengthening the spirit, mind and bodies of our youth, all while honoring a dream and advancing an organization that truly makes a difference.